OBJECTIVE 1: RESPOND TO THE CITY AND COMMUNITY CONTEXT

UCSF operations and growth impact the local communities in which UCSF is located. UCSF seeks to employ strategies for working towards compliance with the space ceiling at Parnassus Heights, managing traffic and parking impacts, and addressing other issues that have been raised by the community. Other strategies involve future buildings, open space improvements, and other proposals in which the community is expected to have an interest in planning and design.

OBJECTIVE 2: ACCOMMODATE UCSF’S GROWTH THROUGH 2035

The LRDP proposes new buildings and infrastructure expansion to accommodate UCSF’s growth in instruction, research, clinical, support, and housing space through 2035. As explained in Chapter 3, the total amount of building space proposed at the Mission Bay, Mount Zion, and Mission Center campus sites is more than what may actually be needed through the LRDP horizon, but the projected square footage represents the amount which could be accommodated at the sites should UCSF be successful in funding all of this space.

OBJECTIVE 3: ENSURE UCSF’S FACILITIES ARE SEISMICALLY SAFE

UCSF needs to comply with the University of California’s Seismic Safety Policy to provide an acceptable level of earthquake safety in campus buildings, and with the Alquist Seismic Safety Act. State law requires inpatient facilities to be structurally sound and reasonably capable of offering uninterrupted service after an earthquake. Compliance will require building renovations and demolitions, as well as construction of new buildings.

OBJECTIVE 4: PROMOTE ENVIRONMENTAL SUSTAINABILITY

As part of UCSF’s commitment to responsible stewardship of its physical resources and compliance with the UC Sustainable Practices Policy, LRDP project proposals will be evaluated for their environmental sustainability. A number of strategies will be implemented to achieve the goal of reducing UCSF’s greenhouse gas emissions over the life of the LRDP, with an emphasis on sustainable growth and traffic mitigation. This includes further Transportation Demand Management measures and more campus housing. UCSF also proposes to create additional open space to enhance the physical environment.

OBJECTIVE 5: MINIMIZE FACILITY COSTS

In light of shrinking financial resources and the rising cost of construction, maintenance, and operations, the LRDP emphasizes the need for investment in existing facilities. UCSF has a large inventory of old buildings with a significant backlog of deferred maintenance and renewal projects, as well as a growing number of new buildings that will soon begin to require more maintenance. To help minimize facility costs, the LRDP promotes UCSF’s policy to optimize the use of existing and new space. It also proposes consolidating staff currently located in leased and remote sites to reduce operating and occupancy costs, improve efficiency and collaboration, and provide greater programmatic flexibility among its campus sites.