Community Advisory Group Meeting

March 2, 2016
Agenda

1. Welcome, Introductions and Agenda Overview
2. Public Comment (Items not on the agenda)
3. CAG Questions and Concerns (Items not on the agenda)
4. Public Safety for the Campus Community
5. UCSF’s Economic and Fiscal Impact Study
6. Community Planning Principles
   • “Cushioning of Impacts” Discussion
7. Campus Updates
   • Mission Bay
   • Workforce Development
   • Parnassus
   • Mt. Sutro
8. Public Comment
Public Comment

- Regarding items not on the agenda
- Three minutes per speaker
- If item runs over 5 minutes, to be continued at the end of the agenda
CAG Questions and Concerns

- Regarding items not on the agenda
- If item runs over 10 minutes, to be continued at the end of the agenda
UCSF Police Department

Public Safety for the Campus Community

Chief Mike Denson
University of California, San Francisco Police Department
Vision Statement:
We strive to provide a crime free and safe environment through strategic policing, integrity, respect and strong community partnerships. We willingly accept this responsibility and hold ourselves accountable for its accomplishment.
Mission:
Our mission is to enhance the safety and quality of life at UCSF by working in partnership with the community to promote public safety and crime prevention through education and enforcement; to maintain public order while preserving the legal rights of individuals; to provide effective, efficient and courteous service; and to reduce the impact of crime through:

- Crime prevention and suppression
- Traffic safety
- Infrastructure protection
- Victim support and assistance
- Emergency preparedness
UCSF Police Department Profile

• 24 Hour Full Service Police Agency
• California POST Certified Police Agency with Statewide Authority
• Commission on Law Enforcement Advanced Accreditation (CALEA)
• Community Policing with Excellent Customer Service Ratings
• 60,000 Calls for Service Annually
• Primary Patrol in San Francisco and San Mateo Counties
Department Diversity

- Diverse leadership team throughout Command Staff and Patrol
- Women occupy leadership roles
- Over 65% of the department are of non-white ethnicity
- Out of 4 recent Patrol Officer new hires, 3 were non-white
- Diversity training provided regularly
  - Fair & Impartial Policing
  - Islamic Networks Group
- Mandated POST trainings for Cultural Diversity
- All recruiting panels include community partners
Department Demographics
Sworn Officers

Ethnicity
- White - not Hispanic or Latino: 39%
- Hispanic or Latino: 21%
- Asian: 36%
- Black or African American: 4%

Gender
- Male: 91%
- Female: 9%

N=47
Department Demographics
Non-Sworn Officers

Ethnicity

- Asian: 51%
- White - not Hispanic or Latino: 21%
- Hispanic or Latino: 14%
- Black or African American: 11%
- Hawaiian and Other Pacific Islander: 2%
- Two or More Races: 1%

Gender

- Male: 72%
- Female: 28%

N=72
Field Services Division

The Field Services Division consists of Uniformed Patrol Services that ensure a safe and secure environment for the campus community and visitors at all campus sites.

- 24 hours a day, every day police response and crime prevention
- Traffic enforcement and threat management
- Vehicular, bicycle and foot patrols
- 911 Emergency Communications Center (ECC)
- Special event security and dignitary protection
- High-profile, pro-active preventative public safety services
- Title IX Reporting (VAWA)
Violence Against Women Act of 1994 (VAWA)

- Increased number of RAD Instructors for Program Training
- Member of the CCRT and CMT for Title IX consultations
- Deputy Title IX Coordinator for UCSF
- Drafted MOU for VAWA / GATTO for UCSF, SFPD SFDA, Rape Crisis center, MOU is now the model for all universities within San Francisco County.
Community Outreach

@UCSF_Police Twitter Account

Campus Life Services Block Party

Warriors Stadium Committee Participation

Partnerships with Diversity & Outreach and CLS
Future Goals

• UC Hastings
• Body Cameras
• SWAT Regionalization, RAD Regionalization
• Monthly FUPOA, Teamsters and AFSCME meetings
• AED and Floor Warden training for Security Guards
• Enhanced CERT Program
• Community Governance Committee
Investigative Services Division

Investigative Services conducts investigations on all reported major crimes.

• Maintain investigative liaisons with other law enforcement agencies
• Develop crime analysis information to assist in effective patrol operations to inform community of crime matters
• Manage criminal cases ranging from sexual assault, robbery, assault, embezzlement, burglary, identity theft and fraud.
Communications

The 911 Emergency Communications Center (ECC) plays a vital role in providing quality services to the Campus and law enforcement affiliates in the community. Services include:

- Dispatching police
- Answering 911 calls originating from UCSF facilities
- Monitoring fire and intrusion alarms
- Acting as focal point for all police field communication
- Linking the University with other emergency public agencies
Security Services Division

Security Services Division consists of Security Services, WeID Services and Property & Evidence

- On-site security protection services
- Visitor check-in, ID Checks, lock-outs
- Video and door alarm monitoring
- LiveScan Fingerprinting and Security Clearance
- Provides safety escorts to the University Community
The Professional Standards Division is responsible for developing and regulating policies and procedures implemented by the Police Department.

• Conducts research for best practices
• Provides sworn and dispatcher recruitment and training
• Performs internal affairs investigations and background investigations
• Maintains compliance with all applicable standards for CALEA – Commission on Accreditation for Law Enforcement Agencies
Homeland Security and Emergency Management Division

The Homeland Security and Emergency Management Division is responsible for implementing advanced emergency preparedness protocols.

- Supports UCSF’s Emergency Response Management Plan (ERMP)
- Coordinates UCSF’s Emergency Operations Centers (EOC)
- Organizes all hazards emergency management and training
- Directs Homeland Security risk assessment
- Performs mitigation planning and business resumption planning
Additional Safety Services

• Crime Alert
  – UCSF will issue a Timely Warning Notice if deemed necessary in the event of a crime that poses an ongoing or serious threat to members of the University Community.
  – Crime Classifications: major incidents of arson, aggravated assault, murder/non-negligent manslaughter, robbery, sex offenses and others as deemed necessary

• WarnMe
  – The WarnMe Mass Notification System may be used to communicate official information during an emergency or crisis situation
  – Messaging Systems include Email, Text and Voice
Fiscal & Economic Impacts Analysis

presented to
UCSF Community Advisory Group

presented by
Economic & Planning Systems, Inc.

March 2, 2016
Presentation Overview

- Confirm scope and aim of study
- Obtain input on methodology and data sources
- Study process and role of CAG members
- Schedule and Study deliverables
- Next steps and Q&A
Study goals and objectives

Evaluate UCSF fiscal and economic effects in order to:

– Better understand critical relationships

– Educate stakeholders and public at large

– Inform on-going discussions with City/County on various projects

– Calibrate associated UCSF policies and initiatives, as appropriate
Study Scope

**Fiscal Impact Analysis**
- Quantify the impacts of UCSF activities on the City and County of San Francisco’s General Fund and selected funds

**Economic Impact Analysis**
- Analyze UCSF’s primary economic impacts
  - Number of UCSF employees, wages, local expenditures, etc.
- Analyze UCSF’s secondary economic impacts
  - Effects reasonably linked to UCSF activities such as “spin-off” firms or alumni and faculty private sector employment
Fiscal Impact Analysis
Fiscal Impact Analysis - Overview

- Does UCSF provide a net fiscal benefit or burden to San Francisco’s General Fund (GF)?
  - Quantify tax revenues generated by UCSF’s operations and affiliated population (e.g. sales, TOT, franchise taxes)
  - Quantify GF costs associated providing public services to UCSF and affiliated population (e.g. public safety, public works, etc.)
  - Revenues minus costs equal net impact
- Analysis to incorporate UCSF tax exempt status
- Based on FY 14-15 data for UCSF and the City/County, as available
Relevant UCSF Units of Analysis

- **Facilities**
  - Mission Bay
  - Parnassus
  - General Hospital
  - Other (e.g. Mt. Zion, Satellite Offices, Housing, Etc.)

- **Activities**
  - Education
  - Research
  - Health care
  - Other (e.g. Social Service, Transportation)

- **Population Groups**
  - Students
  - Faculty and staff
  - Patients
  - Visitors
Fiscal Impact Methodology Illustration

UCSF:
- Students
- Faculty/Staff
- Visitors

On-campus residents

Daytime population only

Revenues less Costs

Revenues less Costs

+ = Net Fiscal Impact
Economic Impact Analysis
Economic Impact Analysis - Overview

• Primary impacts quantitative based on economic variables such as jobs, wages, number of firms, output, etc.

• Secondary impacts more qualitative and include:
  – Technology transfer
  – Economic competitiveness
  – Firm creation
  – Housing and income

• Impacts reported for
  – City and County of San Francisco
  – Nine-county Bay Area region
Primary Impacts

- Results will be primarily quantitative based Input-Output (I-O) model
- Inputs include:
  - Number of jobs by location and salary
  - UCSF spending on inputs
- Outputs include:
  - Number of *indirect* jobs and wages
  - Number of *induced* jobs and wages
  - Magnitude of impact by industry
Secondary Impacts

• Impacts may be discussed qualitatively, with quantitative metrics included, such as:
  – Patents and associated royalties or licensing fees
  – Spin-off firms (created through UCSF inventions and technology and/or founded by UCSF personnel or alumni)
  – Private medical office and medical staff associated with UCSF hospitals
  – Alumni employed in San Francisco / Bay Area
Study process

- Initial discussion on study scope and methodology
- Detailed analysis, including interviews with City and others
- Internal review of preliminary data and results
- Incorporation of feedback and guidance
- Internal review of preliminary report and related public deliverables
- Additional research and refined deliverables
- Public release of final report and presentations
Next Steps and Q & A

2010 Economic Report:

https://www.ucsf.edu/about/economic-impact-report
Cushioning Impacts Discussion
UCSF Community Planning Principles

Organization of the Community Planning Principles

- Community Consultation
- Community Notification
- **Cushioning of Impacts**
- “Proportional Share” Funding
- Community Involvement Mechanism
Cushioning of Impacts

When UCSF acquires property or intensifies use of existing property, it will on a case-by-case basis, enter into discussions with community groups and/or the City to identify neighborhood impacts.

• Agree that such impacts are likely to occur
• Identify potential cushioning actions
• Agreements will be documented in a formal agreement between UCSF, the community groups, and/or City.
• The mechanism for negotiating agreements is the UCSF CAG
Potential Cushioning of Impacts

• Could utilize community benefits district
• Add to mitigation measures to reduce impact
• Monetary or non-monetary contributions to community facilities or programs must be consistent with UCSF’s mission and directly benefit UCSF, its students, and its employees.

• Examples include:
  • Open space improvements near UCSF sites
  • Enhanced street lighting, landscaping, and street fixtures around campus facilities
  • Joint use of UCSF facilities for community and campus functions
  • Employment programs that serve community and provide skilled workers for UCSF’s programs
Campus Updates: Mission Bay
Mission Bay Upcoming Development

1. Block 33 Clinics/Research/Office
   - Approximately 340,000 GSF
   - Ophthalmology clinics, academic and administrative offices

2. Neurosciences Research Building
   - Approximately 270,000 GSF
   - Neuroscience and psychiatry research, clinics, vivarium, support

3. Precision Cancer Medicine Building
   - Approximately 170,000 GSF
   - Cancer specialty clinics, infusion center, radiation oncology, pharmacy, lab, MRI, linear accelerator and related programs

4. New streets, surface parking

5. Child Care Relocation/Expansion
Overview of UCSF’s Temporary Childcare Expansion at Mission Bay
• Current temporary child care facility has been on Block 18B since 2005

• Expanded facility will relocate child care from Block 18B to Block 18C

• Expands capacity from 85 slots to 272 slots

• Scheduled to open in early 2017
Major LRDP Amendment

- Underlying “Open Space” zoning of Block 18C will remain, to accommodate long-term planned outdoor recreation space
- Minor LRDP Amendment is proposed to allow near-term temporary use of Block 18C for expanded child care

MAP: MISSION BAY - FUNCTIONAL ZONES DECEMBER 2015
More About UCSF Childcare

- Providing quality, reasonably priced, and conveniently located childcare is a critical UCSF strategy for ensuring workplace satisfaction and facilitating talent recruitment.

- Through an outsourced agreement, Bright Horizons operates four childcare facilities at three UCSF sites:
  - Parnassus Heights (Kirkham and Lucia)
  - Laurel Heights
  - Mission Bay

- Current total estimated demand is for 670 slots. Total current capacity of 297 slots will expand to 484 slots in 2017 with the expanded Mission Bay facility. UCSF is evaluating options to further increase the total number of slots, focusing on permanent solutions.

- In the meantime, pleased to offer expanded short-term solution on a block at Mission Bay that is unlikely to be developed for 10+ years.
Campus Updates: Dogpatch
Dogpatch Developments – Key Points of Community Consultation

- Neighbors Led Walkabouts
  Dec 2015 – Jan 2016

- Community meetings

  • Nearby Neighbors

  • Community Meeting at Medical Center

  • Minnesota Properties Planning for Design
    Community Workshops
    - Feb. 16, 2016 at 7:00 pm
    - Coming on March 17, 2016 at 7:00 pm
      Dogpatch Studios, 991 Tennessee St.

- Environmental review
  April 2016-April 2017

- Meet neighbors to share project updates
  May 2016-Jan 2017
Dogpatch Neighbors Lead Walkabouts

December 2015
Dogpatch Neighbors Lead Walkabouts

January 2016
Announcements: Upcoming Health Fairs

- Bayview Sunday Streets – Sunday, May 1, 11 am – 3:30 pm
  - 3rd & Newcomb Streets
  - Dental Screening in partnership with Bayview Opera House
  - Contact: Michele.Davis@ucsf.edu

- Cesar Chavez Festival - Saturday, April 23, 2016, 11 am – 5 pm
  - 24th Street between Treat & Bryant Streets
  - Dental Screening with the Hispanic Student Dental Association
  - Contact: Laura.Lane@ucsf.edu
Campus Updates: Workforce Development
Workforce Development Update - EXCEL

- **Cycle 9 Update**
  - 12 of 16 graduates are currently working with UCSF departments in full-time positions (2 career, 10 temporary positions)

- **Cycle 10**
  - 20 interns working throughout 16 UCSF departments (9 campus/11 medical center)

- **Cycle 11**
  - 6 community orientations held throughout San Francisco
    - BVHP, Visitacion Valley (2), Tenderloin, Western Addition/Fillmore, Tenderloin
  - 20-22 will be selected for the program.
  - Classes will begin on Monday, May 9, 2016.
Workforce Development Update

- Clinical Sciences Building Phase I – Hazardous Abatement
  - Local hiring goal 30%
  - November 2014 – January 2016 – 16%
  - 28 SF residents performed 4,600 of 29,500 construction hours

- Phase II – Abatement & Demolition – February 2016
  - Demolition – Silverado Contractors
    - 18 SF residents on payroll
  - Abatement – Eco Bay Services
    - 15 SF residents on payroll
  - Plumbing – Western Allied Mechanical
    - 10 SF residents on payroll
Campus Updates: Parnassus
Current Parnassus Construction Projects
Parnassus Projects

Laboratory of Radiobiology
  - Completion of Elevator Structure
  - Completion of Retaining Wall
  - Paving

Medical Research Building 4
  - Expect Abatement to Start Early March (1 Month)
  - Demolition (2 weeks)

Clinical Sciences Building
  - Scaffold and Dry Standpipe Installation (2 weeks)
  - Interior Abatement and Interior Soft Abatement (3 months)
  - Hard Demo of Pavilion (4-8 weeks)
374 Parnassus Landscaping Project
Project Communications

- Quarterly Community Meetings
- Listserv
- Website: www.ucsf.edu/cgr

Quarterly Community Meeting - Tuesday, February 23
  - Discuss 3-month outlook
  - Noise and Traffic

Next Quarterly Community Meeting:
Tuesday, May 10 at Faculty Alumni House
Campus Updates: Mount Sutro Open Space Reserve
Mount Sutro Open Space Reserve

Technical Advisory Committee

UCSF formed a Technical Advisory Committee to provide guidance on the development of a management plan for the Reserve.

• The first meeting of the TAC was held on January 14. UCSF provided an overview of the current conditions and the TAC provided feedback on the proposed scope of the management plan.

• TAC members include:
  – Joe McBride, retired forestry professor, UC Berkeley
  – Peter Ehrlich, Forester, Presidio Trust
  – Richard Sampson, Forester and Division Chief, CALFire
  – Lew Stringer, Restoration Ecologist, Presidio Trust
  – Peter Brastow, Biodiversity Coordinator, SF Dept of Environment

Next Steps:
  – TAC tour of the Reserve in March
  – Second TAC meeting on April 28
Project Timeline

- Winter-Spring 2016: Convene TAC meetings
- Spring-Summer 2016: Define revised project
- Summer-Fall 2016: Community process
- Fall 2016: Begin CEQA Process
- Fall-Winter 2016: Public hearing on recirculated Draft EIR
- Winter-Spring 2016/2017: Prepare responses to comments
- Spring 2017: Publish Final EIR
- Fall 2017: Begin phased implementation (bird-nesting season from March-August)

Dates are approximate and subject to change
Johnstone/East Ridge Trail Safety Work

- Stand of dead and dying trees near student housing, road and trails.
- Approximately 140 trees were removed, several others were pruned.
- Stumps will be ground down, and the area will be replanted with a mix of trees and native shrubs and plants.
Johnstone/East Ridge Safety Work
Clarendon Trail

- Clarendon Connector Trail project has begun—trail restoration to connect Clarendon Avenue to the Sutro trail network.

- Community workshop on trailhead design on March 14
Public Comment  (Items on the agenda)

Three minutes per speaker
Back of Deck

- Confirming red text with Bruce Lanyon re: 2130 Third St
2130 Third Street
- Estimated Timeline

- RFQ
  - Completed July 2015

- Developer Offers Received
  - Completed Nov 2015

- Developer Selection
  - Jan/Feb 2016
  - Developer to design, build and operate new building with UCSF as tenant

- Initiate Design & CEQA process
  - April 2016

- Regents consideration
  - Jan. 2017

- Occupancy
  - Spring 2019

* RFO – Request for Offers
Key Points of Community Consultation

- Developer negotiation and selection process: Ongoing
- Community meetings (Developer and UCSF) Mar–Sept 2016
- Environmental review Mar–Nov 2016
- Meet with neighbors to provide project updates Mar–Nov 2016
Minnesota Properties
- Estimated Timeline

- Pre-Design: Ongoing
- CEQA Process: Spring 2016
- Design: Summer 2016
- Regents’ consideration: May 2017
- Occupancy: Summer 2019

*RFO – Request for Offers*