Community Advisory Group

December 6, 2017
Agenda

1. Welcome, Introductions and Agenda Overview
2. Public Comment (Items not on the agenda)
3. CAG Questions and Concerns (Items not on the agenda)
4. UCSF-City College Partnership and Programs
5. Space Ceiling and Transportation Update
6. LRDP/Physical Planning Update
7. Campus Updates
   - Mission Bay
   - Parnassus
   - Events
   - Dogpatch
   - Zuckerberg San Francisco General Hospital
   - Workforce Development
   - Mount Sutro
8. Public Comment
9. Next Steps and Adjourn

CAG Meeting December 6, 2017
Public Comment

- Regarding items not on the agenda
- Three minutes per speaker
- If item runs over 15 minutes, to be continued at the end of the agenda
CAG Questions and Concerns

- Regarding items not on the agenda
- If item runs over 5 minutes, to be continued at the end of the agenda
UCSF-City College Partnership and Programs
Annual Report on Space Ceiling Progress & Efforts to Manage Transportation Impacts
UCSF’s LRDP Commitments

Measurement and Accountability at Parnassus Heights

- Ongoing allocation of financial resources (via UCSF’s ten-year Capital Financial Plan) *(Provided at Sept. CAG Meeting)*
- Progress towards space ceiling goals and status of demolition proposals
- Mode split of UCSF employees
- Efforts to manage transportation impacts
## Progress Towards Space Ceiling (Dec. 2017)

<table>
<thead>
<tr>
<th>Completed</th>
<th>GSF</th>
<th>Space Ceiling Overage</th>
</tr>
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<tbody>
<tr>
<td><strong>Nov. 2014</strong></td>
<td>2014 LRDP Approved</td>
<td>3,844,800</td>
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<tr>
<td><strong>Nov. 2014</strong></td>
<td>Removal of Housing from Space Ceiling</td>
<td>(132,400)</td>
</tr>
<tr>
<td><strong>Aug. 2015</strong></td>
<td>Demolish Laboratory of Radiobiology</td>
<td>(18,730)</td>
</tr>
<tr>
<td><strong>May 2016</strong></td>
<td>Demolish MR4</td>
<td>(12,100)</td>
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<table>
<thead>
<tr>
<th>In Progress</th>
<th></th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>2018</strong></td>
<td>Construct Emergency Pump House</td>
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<table>
<thead>
<tr>
<th>Future Proposals</th>
<th></th>
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<tbody>
<tr>
<td>• Demolish Surf, Woods, EHS, LPPI, Proctor and Koret (182,700 gsf)</td>
<td>(70,000)</td>
</tr>
<tr>
<td>• Convert UC Hall (148,200 gsf) and Millberry Union Towers (47,100 gsf) to Housing</td>
<td></td>
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<tr>
<td>• Construct New Hospital Addition 308,000 gsf</td>
<td></td>
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| Projected GSF Applicable to Space Ceiling in 2035 | 3,611,720 | 1.7% |
Between 2016-2017, UCSF’s overall drive alone rate decreased from 30.2% to 26.1%
Between 2016-2017, UCSF’s drive alone rate at Parnassus Heights decreased from 27% to 24%
Efforts to Manage Transportation Impacts

July 2016 to December 2017

GOAL: Reduce Congestion on Parnassus Avenue

- In October 2017, UCSF launched mycommute.ucsf.edu, a commuter portal to connect personnel with shuttles, vanpools, carpools and public transit.
  - Program provides a platform to make informed choices to use alternative transportation and maintain or reduce single occupant vehicle trips—open to all
  - Digital signage in buildings provides real-time transit arrivals

- All-electric transit buses will start operating in spring 2018: zero emission, quiet, higher capacity, with the goal to reduce shuttle trips over time.

- Additional Gold, Blue and Grey shuttles during peak periods to alleviate congestion and increase shuttle ridership
  - Parnassus shuttle ridership increased by 1.19% (up to 10.19% vs 9% in 2016)

- Encouraged monthly parking permit holders to convert to public transit by promoting the "D" parking permit, which allows employees who only drive occasionally to access parking one day per week. 71 employees have signed up for the permit in 2017, up from 30 employees in 2016 (238% increase)

- Improvements to Central Receiving area anticipated summer 2018
Ongoing UCSF Efforts Re: City-Wide Transportation Improvements

- Advocate for the 16th Street Ferry Landing

- Advocate with others (e.g., the City, San Francisco Giants, Golden State Warriors and other developers and civic/community groups) for transportation improvements in and around Mission Bay, and for improvements to occur in time to support further planned development.

- Encourage the City to establish a coordinated approach to managing traffic from all large events in Mission Bay.

- Evaluate options considered in the “Railyards Alternatives and I-280 Boulevard” (RAB) Feasibility Study, which includes new options for Caltrain/High Speed Rail under Pennsylvania Avenue and Third Street
UCSF Growth Projections
UCSF 2014 Long Range Development Plan

The LRDP is a planning tool, utilizing the best information available at a point in time, to project what a 20-year capital plan might look like. The UC Regents may consider amendments to a campus’ LRDP in response to changing conditions and opportunities.

- UCSF’s growth projections are set forth in its Long Range Development Plan (LRDP)
- The current LRDP was approved by the Regents in November 2014, following an extensive internal and external review process, including an Environmental Impact Report
- When the 2014 LRDP was approved, UCSF occupied 8.04 million gross square feet (gsf) of owned and leased space, and an additional 1.13 million gsf was under construction for the Medical Center at Mission Bay and Mission Hall
- Beyond this, the 2014 LRDP projected UCSF’s space would grow by 2.39 million gsf, to 11.56 million gsf, by 2035
Growth Projections – Mission Bay

- Most of the growth projected in the LRDP was at the Mission Bay campus

- Included in the projection were three new buildings at Mission Bay, totaling 804,100 gsf. These buildings are under construction:
  - UCSF Center for Vision Neuroscience (343,000 gsf)
  - Weill Neurosciences Building (281,500 gsf)
  - Precision Cancer Medicine Building (179,600 gsf)

- Beyond completion of these buildings, the LRDP anticipated an additional 1.26 million gsf would be built at Mission Bay by 2035.

- The LRDP assumed Phase 2 of the Medical Center at Mission Bay, comprising an additional 738,000 gsf, would be developed after the LRDP’s 2035 horizon.
Changing Conditions Since 2014 LRDP

1. Diminishing Land in Mission Bay. The overall depletion of available land in Mission Bay has prompted reconsideration of Block 15 on the UCSF Mission Bay campus for potential research rather than the housing use anticipated in the 2014 LRDP. No decision about the future use of Block 15 has yet been made. The lack of available space in Mission Bay also led to the acquisition of 777 Mariposa Street.

2. Housing Market. The local housing market is significantly more expensive, leading to an urgent need to provide affordable student housing. As a result, UCSF acquired 590/600 Minnesota Street. Additionally, UCSF identified an opportunity to possibly occupy a portion of new student housing under development at UC Hastings, which surfaced after the approval of the LRDP.
Changing Conditions Since 2014 LRDP

3. Rapidly Changing Healthcare Market. Due to the extremely competitive and fast-changing healthcare market, our clinical space needs continue to evolve. Also, UCSF’s patient growth projections have increased since the LRDP was approved.

- UCSF Health requires space to meet growing patient demand, particularly for primary/secondary care and ambulatory surgery

- The LRDP assumed a 3% annual outpatient growth rate in San Francisco, but the actual outpatient growth rate to date has been 5%. Outpatient growth is also occurring in the North, South and East Bay.

- Clinical space needs are also being met through affiliations with other health care providers, including UCSF Benioff Children’s Hospital Oakland, John Muir Medical Center and One Medical Group. This affiliation trend is expected to accelerate
4. **UCSF Continues to Lead in Research Funding.** While the research environment remains uncertain, the anticipated plateau in extramural funding has not yet occurred.
   – *Future funding levels and new areas of research will continue to significantly influence our space needs*

5. **Donor Support for Specific Program Areas.** Anticipated decline in philanthropic support has not occurred. Donor support remains strong.
   – *Donor support for programs in psychiatry and neurosciences, not anticipated in the 2014 LRDP, led to the Child, Teen and Family Center and Department of Psychiatry project at 2130 Third Street, and the Weill Neurosciences Building on Block 23A*
Other Space Considerations

**Partnership Environment.** The changing environment for partnerships is creating new needs not anticipated in the LRDP.

- *The Chan Zuckerberg Biohub, an independent non-profit entity to be based at 499 Illinois Street, seeks to advance discovery in the health sciences by partnering with researchers at UCSF, Stanford University and UC Berkeley*

- *Accelerating Therapeutics for Opportunities in Medicine (ATOM) has been formed to accelerate pre-clinical cancer drug discovery, and includes scientists from Lawrence Livermore National Laboratory, Frederick National Laboratory for Cancer Research, GSK and UCSF*
UCSF’s Response to Changing Conditions

- Two sites in Dogpatch were acquired and are under construction:
  - Minnesota Street Graduate Student and Trainee Housing (377,000 gsf, including parking)
  - Child, Teen and Family Center and Department of Psychiatry (170,000 gsf, including parking)

- A third site, 777 Mariposa Street, was acquired but there are no current plans for the development of that parcel

- UCSF ground leased its Laurel Heights site to Prado/SKS for development of a non-UCSF project.
  - The University expects to receive 12 months notice to vacate the main building and annex (totaling 362,700 gsf) as early as December 2018, which would require UCSF to leave no later than December 2019 or January 2020.
Including the Minnesota Street Housing and Child, Teen and Family Center projects, and the vacation of Laurel Heights, UCSF’s owned and leased space is projected to grow to **11.74 million gsf by 2035**, a 1.6% increase compared to the 11.56 million gsf projected in the 2014 LRDP.

- *This projection does not include 777 Mariposa Street, for which no use has yet been identified.*
Evaluation of Current Available Space

- Beyond projects currently under construction, UCSF anticipates the development of an additional 1.22 million gsf by 2035. The LRDP anticipates the following:
  - 1,258,800 gsf at Mission Bay (excluding Phase 2 of the Medical Center at Mission Bay)
  - 125,300 gsf at Parnassus Heights (308,000 gsf New Hospital Addition offset by 182,700 gsf of building demolitions)
  - 100,000 gsf at the Mission Center site
  - 172,200 gsf at Mount Zion
  - TBD in Dogpatch (depending on use of 777 Mariposa)
  - Offset by disposition of Laurel Heights (362,700) and adjustment of leased space at ZSFG and elsewhere
Factors Which Could Trigger Additional Space Needs

- Demand for health care services could increase the need for clinical space
- Strategic initiatives that respond to new or emerging areas of biomedical research could increase the need for research space
- Donor-driven initiatives that advance UCSF’s research, educational or clinical priorities could result in the need for additional space
- Market conditions could result in additional growth on campus land, to maximize the utility of that land

Conversely, a downturn in any of the aforementioned factors could curb growth
LRDP Amendments

LRDP Amendments include – and demand – robust communication with our neighbors. They are undertaken in consultation with the UC Office of the President and require appropriate environmental review.

To incorporate changes in circumstances, the 2014 LRDP has been amended four times to date:

- LRDP Amendment 1: revises Mission Bay Functional Zone Map to accommodate Temporary Child Care (June 2016)
- LRDP Amendment #2: revises Mission Bay Functional Zone Map to reflect research use of Block 33 (January 2017)
- LRDP Amendment #3: adds 2130 Third Street to Smaller Owned Sites and makes conforming changes to LRDP graphics (May 2017)
- LRDP Amendment #4: adds Minnesota Housing to Smaller Owned Sites and makes conforming changes to LRDP graphics (May 2017)
Continuing LRDP Commitments

Despite ongoing changes to space needs and unanticipated external forces, UCSF commits to continuing its voluntary practice of acknowledging and responding to local zoning and height and bulk limitations, to the extent possible.

- It is extremely rare for UCSF development to conflict with local zoning and height and bulk limitations
  - 145 Irving Street student housing exceeds the City’s housing density limit (the project contains 18 units vs. the allowable 4 units) and exceeds the 40’ City height limit by ~1 foot
  - Exceptions to use, height and bulk limits were approved by the City to accommodate the UCSF Medical Center at Mission Bay
Continuing LRDP Commitments (continued)

- Consulting with neighbors in proximity to UCSF’s sites, guided by the LRDP’s Community Planning Principles
  - Examples of design improvements resulting from community consultation include:
    - Third Street Entry Plaza for the UCSF Medical Center at Mission Bay
    - Refinements to the design of the UCSF Center for Vision Neuroscience on Block 33
  - Additionally, the Dogpatch Community Task Force was convened to discuss the impacts of the proposed Minnesota Street Housing project and the Child, Teen and Family Center project, which resulted in UCSF’s committing $10.55M to fund “cushioning” projects in the Dogpatch/Potrero Hill neighborhood
Upcoming Planning – Parnassus Heights

- While most of UCSF’s development over the past two decades has occurred at Mission Bay, there is a growing recognition of the need to significantly re-invest in Parnassus Heights, to rejuvenate the research environment and ensure compliance with 2030 state seismic requirements for hospital facilities.

- While future needs at Parnassus Heights are being assessed, campus leadership has approved two changes to UCSF’s 10-Year Capital Financial Plan since the draft was shared at the September 2017 CAG meeting:
  
  • Delay of the phased conversion of UC Hall to office and residential use until after 2027, by including only the seismic stabilization and closure of UC Hall in the current 10-year capital plan.
  
  • Removal of the Parnassus Health Sciences modernization and decant projects from the current 10-year capital plan.
For Discussion

How can UCSF best inform the CAG about issues that are causing UCSF to reconsider or alter its development plans?
UCSF’s Presence in Dogpatch
UCSF in Dogpatch

- The Dogpatch Community Task Force asked UCSF to commit to no further development in Dogpatch.
- UCSF recommended that this discussion continue under the auspices of the Community Advisory Group.
Considerations

- The likelihood of UCSF acquiring property in Dogpatch is low.
  - *Immediate focus is to complete the current building program in Mission Bay and Dogpatch, as well as ZSFG*
  - *Next horizon is rejuvenating the Parnassus Heights campus*

- In the foreseeable future, UCSF has identified a need for 50,000+ gsf of outpatient/ambulatory space near the Mission Bay hospital, preferably on the Mission Bay campus or possibly at 777 Mariposa

- Our preference is to co-locate research facilities and, because of the cost of research space, to house research on campus

- UCSF commits to continue to acknowledge and respond to local zoning and height and bulk limitations, to the extent possible
Campus Updates

- Mission Bay
- Parnassus
- Events
- Dogpatch
- Zuckerberg San Francisco General Hospital
- Workforce Development
- Mount Sutro
Center for Vision Neuroscience 
(Formerly Block 33)

Anticipated Schedule

• December: Foundation work, concrete mat pours
  – Three pours scheduled for December 2, 9, and 20
  – Partial street closures on December 2 and 9

• December and January: Utilities and fill

• January: Building beginning to go vertical

Winter 2019: Anticipated Completion

NO WORK anticipated during the Christmas and New Years holidays
Precision Cancer Medicine Building

November 2017:
• Start of structural steel installation
• Completion of concrete foundation
• Start of floor metal deck installation

December 2017:
• Continuation of floor metal deck installation
• Start of floor concrete placements

January 2018:
• Continuation of floor concrete placements
• Start of exterior wall installation

Spring 2019: Anticipated opening
Campus Updates

- Mission Bay
- Parnassus
- Events
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Clinical Sciences Building

Project

Renovation and seismic retrofit of the building, which has administrative and clinical offices.

Activities

- New general contractor: Plant Construction
  - UCSF’s good neighbor policy discussed at pre-bid meeting
  - Background work underway in preparation for construction
- Anticipated construction re-start in late 2017

Mid-2019: anticipated completion
**ACC Curb Ramps**

**Project:** Upgrade the curb ramps at ACC drop off zone to be compliant with current requirements of the American with Disabilities Act (ADA)

**Impacts**

- Construction anticipated to start in late December or early January, depending on weather, and is expected to last three to four months.
- Any noisy work occurring on Saturdays will start after 9 a.m.
- Access to the ACC will remain open for the duration of the project.
Campus Updates

- Mission Bay
- Parnassus
- **Events**
- Dogpatch
- Zuckerberg San Francisco General Hospital
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- Mount Sutro
Cole Valley Fair
September 24, 2017

Partnered with UCSF Department of Physical Therapy
Potrero Hill Festival
October 21, 2017

Partnered with the Hispanic Student Dental Association
UCSF Mentor Event – July 6, 2017
Sponsored by MoMagic and Human Rights Commission

Don Woodson, Director
Center for Science, Education & Outreach
Office of Diversity and Outreach

115 youth from the Western Addition & Bayview Hunters Point
UCSF Dogpatch Esprit Park Cleanup
October 27, 2017
Southeast Community Facility Harvest Festival and Health Fair
October 29, 2017

Partnered with:
• Hispanic Student Dental Association
• Children’s Health Hut
• Student National Medical Association

UCSF Dental Screening
UCSF Blood Pressure Screening
Hunters Point Family & Young Community Developers, Inc. - 10th Graduation Ceremony and Celebration
November 3, 2017

Guest Speaker: Karen Alexander
Author, Invisible Hand – Overcoming obstacles and challenges
Seventeen Graduates Certified:

- OSHA 10, HAZWOPER (Hazardous Waste Operations and Emergency Response), Confined Space, Mold Awareness, Asbestos Abatement, Lead Abatement, CPR / First Aid
- HAZMAT (Hazardous Materials by Department of Transportation)
Campus Updates

• Mission Bay
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Minnesota Street Graduate Student and Trainee Housing

VIEW FROM MINNESOTA STREET AND LOOKING NORTH
Minnesota Housing Project Overview

595 units for graduate students, post docs, residents, and fellows, nearly doubling the campus supply and significantly reducing the university’s shortfall of campus housing.

Additional Features
• Dogpatch Context: worked with Dogpatch neighbors on design
• Environmentally Conscious and Sustainable Design (targeting LEED Gold): reducing impacts on the occupants, community and the earth
• Below Market Rate Housing
• Vehicle Share Options: SCOOT and bike share pod
• Corner Market: serving tenants and the neighborhood
• UCSF funding city traffic signal at 18th Street/Minnesota Street

Project Timeline
• December 2017 to January 2018: Tower cranes installed
• Winter 2018: Concrete pours for foundations
• Fall 2018: Building structures complete
• Summer 2019: Occupancy
Minnesota Street Graduate Student and Trainee Housing Design Concept
Design Concept: Landscaping
Minnesota Street Graduate Student and Trainee Housing Construction Update

600 Minnesota

- Some noisy work will occur through December, including Saturdays.
  - This work includes drilling for foundation shoring and heavy equipment to break up and off-haul rock and hard soil
- Excavation and off-haul are expected to continue through mid-December
- Installation of underground utilities will follow excavation

566/590 Minnesota

- Installation of underground utilities below the building foundation is underway, which includes trenching, laying pipe, filling and compacting trenches and covering. Once trenches are dug, pipes are placed in the trenches and tested, and then trenches are filled, compacted, and topped with gravel.
- The tower crane is expected to be installed in late January.
- Concrete pours for the foundation are expected to take place in January and February.
2130 Third Street: Child, Teen & Family Center and Department of Psychiatry

3RD STREET ELEVATION

DESIGN WORK SESSION August 29th 2017
2130 Third Street: Child, Teen & Family Center and Department of Psychiatry
2130 Third Street: Child, Teen & Family Center and Department of Psychiatry

- Construction of the new building at 2130 Third Street is by a third-party developer. The facility will be leased back to UCSF to house outpatient clinical services and research, faculty and administrative work space.

- Before construction begins, the existing three-story building and surface parking lot at the site will be demolished, which could begin in December.

- The development team plans to hold a community meeting to provide details of the construction schedule.
Dogpatch Cushioning Projects Update

- Esprit Park
- Dogpatch Hub
- 22nd Street Stairs
- Caltrain Gateway
- Traffic Light at Minnesota/18th Streets
Dogpatch Cushioning Projects Update: Esprit Park

UCSF Contribution: $5,000,000

- Fiscal sponsor and co-sponsor: Dogpatch Northwest Potrero Hill Green Benefit District (GBD)
- Project co-sponsor: CCSF Recreation and Park Department (RPD)
- City Planning Department is contributing preliminary design funds

Project Update

- Well-attended community meeting held on September 14:
  - Overview of the Planning Department-led Esprit Park Design
  - Transition from Planning Department-led design process to RPD and GBD-led project delivery, and shared timeline for project delivery
  - Shared preliminary plans for community engagement
- Eastern Neighborhoods Citizen Advisory Group approved $2.7M for the project on November 13
- GBD is engaging key stakeholder constituents to form Esprit Community Advisory Group (ECAG)
Dogpatch Cushioning Projects Update: Dogpatch Hub

UCSF Contribution: $4,200,000

- Project Sponsor: Friends of the Dogpatch Hub Project (FoDH)
- Fiscal Sponsor: TBD

Project Update

- Sponsor filed for nonprofit status with the IRS and is working with the CCSF Office of Economic and Workforce Development (OEWD) and the Department of Real Estate on the proposed project
- Northern California Community Loan Fund will provide an asset activation and outreach process by meeting with various city departments and neighbor representatives
- Plan to launch FoDH website to build an email list, provide project updates and gather regular community input
  - Launch planned for fourth quarter along with first community stakeholder meeting
Dogpatch Cushioning Projects Update: 22nd St. Stairs

UCSF Contribution: $500,000

- Project Sponsor: Friends of Potrero Recreation Center
- Fiscal Sponsor: San Francisco Parks Alliance
- Additional Funding: Mayor’s Office of Housing and Community Development

Project Update

- Mayor’s Office of Housing and Community Development is finalizing the grant agreement for design/construction documents
- Project sponsor has selected a landscape design firm
- Project sponsor is finalizing the anticipated project budget and working with Public Works to schedule a survey of the site in order to finalize the anticipated project budget
Dogpatch Cushioning Projects Update: Caltrain Gateway

UCSF Contribution: $250,000

- Project Sponsor: Green Benefit District
- Fiscal Sponsor: Green Benefit District

Project Update

- Stakeholders met with Caltrain officials to discuss project and seek permission to make improvements to the site
- David Fletcher will update the design concept
- Stakeholders met with Public Works and SFMTA to coordinate on 22nd Street streetscape improvements and SFMTA’s plans to install bike lockers near the station
- After Caltrain grants permission to improve the site, project sponsor plans to hold a community meeting to review and confirm the design
Dogpatch Cushioning Projects Update: Traffic Signal at Minnesota/18th Streets

UCSF Contribution: $600,000

UCSF working with SFMTA/Public Works to implement

Project Update

- UCSF staff coordinating with city agencies to begin project
- SFMTA’s traffic engineer is developing a project scope and schedule
Campus Updates

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UCSF’s Academic and Research Building and Site Improvements
Draft Timeline for UCSF’s Academic and Research Building and Site Improvements

Start Procurement of Design and Construction Team: Fall 2017

Regents Approval of Project Budget and Design: Fall 2018/Winter 2019

Road Improvements Construction
- Start: Winter 2019
- Complete: Fall 2019

New Building Construction
- Start: Fall 2019
- Complete: Summer 2021
- Move-in: Fall 2021
Campus Updates

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- Mount Sutro
EXCEL

Cycle 12

- 15 participants graduated on June 1
- 12 graduates are currently employed
  - One full-time with Arriba Juntos
  - Three full-time with UCSF
  - Eight are in full-time, temporary positions with UCSF
EXCEL

Cycle 13
- 19 participants began internships in October 2017
- Internships will complete by late-January/early-February
- Graduation date: January 24, 2018

Cycle 14
- Community orientations the week of November 27.
- Classroom training begins January 2, 2018
- Internships commence early-March 2018
Community Construction Outreach Program

- UCSF has a long-standing record of improving economic conditions in San Francisco and has been engaged in creating job opportunities in the construction trades for San Franciscans since 1993.

- In December of 2010, San Francisco adopted an ordinance mandating local hiring on public works projects.

- In March of 2011, UCSF voluntarily implemented local hiring goals that mirror San Francisco’s mandatory local hiring ordinance.

- Today the goal is 30% of the work hours on large projects performed by San Francisco residents.
# Community Construction Outreach Program

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<tr>
<th>Project</th>
<th>General Contractor</th>
<th>SF Work Hours %</th>
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<tr>
<td>Center for Vision Neuroscience</td>
<td>Webcor Builders</td>
<td>23%</td>
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<tr>
<td>Precision Cancer Medicine Building</td>
<td>Rudolph and Sletten</td>
<td>11%</td>
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<tr>
<td>Minnesota Street Housing</td>
<td>Skanska USA</td>
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Community Construction Outreach Program

Worker Profile – Billy Gao – Carpenter – Vision Neuroscience

- Graduated from CityBuild Academy Cycle 27
- San Francisco Native
- Carpenter Apprentice for Webcor Concrete
- “What I love about my job is everything, working with hand tools and power tools and everyone is willing to teach.”
- “I want to thank Webcor, CityBuild and UCSF for this opportunity.”
Campus Updates

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Process Overview/Project Timeline

- January 2016 to January 2017: TAC meetings
- August 2016: Draft management plan published
- October 15 and 27, 2016: Community open houses
- February 6, 2017: Initial Study for EIR published
- February 23, 2017: EIR Scoping Meeting
- July 24, 2017: Draft EIR (DEIR) published
- August 24, 2017: Public hearing on DEIR
- Fall 2017: Prepare responses to comments
- Winter/Spring 2018: Publish and certify final EIR
- Fall 2018: Begin phased implementation (bird-nesting season from March-August)

Dates are subject to change.
Bay Area Ridge Trail on Mount Sutro

On November 4, UCSF, Sutro Stewards, and Bay Area Ridge Trail officially opened the Mount Sutro section of the Ridge Trail.

- First envisioned in the 2001 Mount Sutro Open Space Reserve Management Plan, has been part of the trail network construction for the last 11 years.
- The trail runs from Stanyan Street in Cole Valley to Clarendon Avenue where some additional work by SFRPD will facilitate a future connection to Twin Peaks.
Public Comment

Items on the agenda – 3 minutes per speaker
Next Steps