**RESEARCH SPACE NEEDS**

Research Working Group Activities

- Thorough review of existing research space and research activities at Parnassus Heights, including infrastructure and condition and utilization of space.
- Peer benchmarking.
- Assessments of areas of programmatic strength at Parnassus.

Research Working Group Recommendations

- Measured growth in areas that build on the strengths of the scientific community co-located with the Helen Diller Medical Center.
- Growth areas include leading-edge science centered on human-centric and clinical-related programs, as well as learner needs.
- Plan to renovate existing research facilities, in addition to building new contemporary facilities to maintain top-tier status.

**EDUCATION SPACE NEEDS**

Education Space Working Group Activities

- “Seat utilization” study to “right size” classroom space and design.
- Assessment of the quality and condition of all classrooms on campus.
- Peer benchmarking for design of education spaces.

Education Space Working Group Recommendations

- Keep Parnassus as the seat of the four schools and the Graduate Division.
- Modernize classrooms and include a modest increase in space and reconfiguration of existing space.
- Improve convening and informal meeting spaces along with faculty support and student services to improve campus quality of life.
- Expand an Inter-Professional Training Center. The current center operates at over 100% capacity and is falling behind peer benchmarks.
DIGITAL HUB WORKING GROUP

Digital Hub Working Group Activities
• Defined the scope of individuals contributing to Digital Health at UCSF, including clinicians, researchers, faculty and students.
• Documented early successes and resource gaps.
• Documented geographic locations of individuals and related programs and how they would benefit from a location at Parnassus Heights.

Digital Hub Working Group Recommendations
• Build a Digital Hub to seamlessly support the needs of clinicians, researchers, trainees and external partners.
• Establish UCSF as the premier university in the world for Digital Health.

NEW HOSPITAL DRIVERS

REGULATORY ISSUES
Under state law, Moffitt Hospital (1955) must be decommissioned for inpatient care or seismically retrofitted by 2030.

PATIENT CARE
An increase in inpatient beds to address severe capacity and access constraints.

MODERN FACILITIES
Spaces for clinical and translational research and learning in or adjacent to clinical areas and welcoming spaces for enhancing the patient / visitor experience throughout the campus.

A SEPARATE PROCESS – NOW UNDERWAY
2018: Guiding principles
2019: Programming (How Many Beds? What is in the Hospital?)
2020: Master Planning (Design of Building and Facilities)
NEW HOSPITAL SITE

In addition to the space needs identified by the working groups, the team worked with stakeholder groups to understand the quality and condition of the environment on campus, as well as other space needs including:

- Affordable and accessible child care
- Patient family lodging
- Housing
- Informal meeting space
- Security
- Outdoor spaces and public realm
- Quality of life conditions for traveling employees/learners (from other campuses or visitors)
- Required operations/service/logistics space
- Administrative support space
- Swing space to enable feasibility of building renovations