Community Advisory Group

September 6, 2017
1. Welcome, Introductions and Agenda Overview

2. Public Comment (Items not on the agenda)

3. CAG Questions and Concerns (Items not on the agenda)

4. The San Francisco Cancer Initiative (SF CAN)


6. Follow-Up on Topics Previously Discussed
   - Rutter Center parking
   - Contracting out

7. Campus Updates
   - Mission Bay
   - Parnassus
   - Mount Zion
   - Dogpatch
   - ZSFG
   - Workforce Development

9. Public Comment

10. Next Steps and Adjourn
Public Comment

- *Regarding items not on the agenda*
- *Three minutes per speaker*
- *If item runs over 15 minutes, to be continued at the end of the agenda*
CAG Questions and Concerns

- Regarding items not on the agenda
- If item runs over 5 minutes, to be continued at the end of the agenda
The San Francisco Cancer Initiative
SF CAN

Robert A. Hiatt, MD, PhD
Department of Epidemiology and Biostatistics
UCSF Helen Diller Family Comprehensive Cancer Center
San Francisco Cancer Initiative (SF CAN)

Our goal is to reduce the cancer burden and inequities in incidence and mortality by applying evidence-based interventions, new technologies and our knowledge of needs of all the citizens of San Francisco.

UCSF initiated SF CAN and provides the central core support and leadership for the partnership.
The SF CAN Perspective

- Cancer prevention can have a huge impact on reducing cancer incidence and mortality.
- Up to 50-60% of cancers could be prevented (Colditz 2006; 2012).
- We have the opportunity to implement what we know with greater precision and greater impact.
- What might a comprehensive, integrated, precisely directed, transdisciplinary approach to cancer prevention look like in a major U.S. metropolitan area?
The Cancer Burden in the Population?

- Number of Cancer Cases
- Incidence and Mortality Rates
- Cancer Trends
- Risk Factors
- Disparities
- Cancer Costs
- Cancer Survivors
Characteristics of the Cancer Burden in UCSF Catchment Area

- Tobacco-induced cancers remain the first cause of cancer mortality – lung
- High degree of race/ethnic diversity and disparities in cancer rates
- High incidence areas for breast and prostate cancer (e.g., Marin County)
- Environmental exposures – farming, industry
- HIV/AIDS associated cancers – NHL
- Cancers associated with Asian and Latino populations
The Nature of the Cancer Burden in San Francisco

- San Francisco population in 2015 was 849,774.
- 5.4% of the population is black, 47.6% are white and 34.2% are Asian Americans. 15.7% are Latino.
- Cancer is the number one cause of death.
- Over the most recent 5 year period, there were ~3950 new cancer cases per year and 1388 deaths.
- The 4 most common sites (prostate, breast, lung and colorectal cancer) account for 48% of all new cases and 44% of deaths.
- The 10 most common cancers account for 68% of new cases and 73% of deaths.
San Francisco Cancer Initiative

- A broad long-term population health perspective.
- A multilevel–genes to society view of the determinants of cancer.
- A transdisciplinary approach with teams, community partners and political leaders partners for “community impact”.
- We use a from ‘precision population health’ approach and our capacity to harness ‘Big Data’.
SF CAN

- Documents the Cancer Burden in terms of incidence, mortality, trends, disparities, and cost.
- Localizes the cancer burden and disparities with the help of geospatial technologies.
- Identifies UCSF investigators and the partners with past work in San Francisco to build a team.
- Creates a partnership for “collective impact”.
- Introduces innovative ideas for interventions and programs to make a measurable difference.
- Identifies areas for further research.
http://www.sfcancer.org
Incident Cancer Cases for San Francisco County, 2008-2012

![Incidence Cancer Cases for San Francisco County, 2008-2012](image_url)
Prostate Cancer Trends (San Francisco County, 1988-2012)
Colorectal Cancer Trends (San Francisco County, 1988-2012)
Lung Cancer Trends (San Francisco County, 1988-2012)
What Areas for Initial Concentrated Effort? Task Forces

- Tobacco Initiatives – high-risk users and policy
- Screening for Colorectal Cancer in vulnerable populations.
- Screening for Hepatitis B & C and treatment for Hep C to prevent Liver Cancer
- Risk-based prostate cancer screening for AA men and better access and higher quality of care for PSA+ men.
- Improvements in breast cancer screening through access and risk based screening procedures.
Evaluation

- Monthly updates from Task Force leaders
- Logic models for each Task Force
- Annual progress reports
  - Accomplishments
  - Problems
  - Goals
  - Plans for next year
Fundraising

- Project dependent on philanthropy and linked research grants
- University Development and Alumni Relations Department is actively involved
- Capital Campaign—"Partnering to Achieve Health Equity"
- Cultivation of interested individuals
- Partner contributions from Community Benefit Funds and other sources
Scaling Up

- Additional cancers – e.g. melanoma, cervix
- Expand to other Bay Area Counties
- Model for other programs nationally
Opportunities for Research

- Participants for clinical and epidemiologic research - biospecimens
- The role of social determinants of cancer
- Dissemination and Implementation research
- Surveillance research for outcomes
- Reducing disparities
- Environmental exposures and cancer
- Quality of care variations
- Complex systems research
Draft Environmental Impact Report (DEIR) on the Proposed Mount Sutro Open Space Reserve Vegetation Management Plan

Tania Treis
Principal, Panorama Environmental, Inc.
Draft Environmental Impact Report (DEIR) on the Proposed Mount Sutro Open Space Reserve Vegetation Management Plan

- This discussion is informational, and all comments made at the CAG meeting will not be considered formal public comment on the DEIR.

- As required by the California Environmental Quality Act, UCSF will respond to all formal comments in writing.

- If you would like to provide comments on the DEIR, please email EIR@planning.UCSF.edu or mail to Diane Wong, UCSF Campus Planning, Box 0286, San Francisco, CA 94143.

- All comments are due by 5 p.m. on Friday, September 22, 2017.
Process Overview/Project Timeline

- January 2016 to January 2017: TAC meetings
- August 2016: Draft management plan published
- October 15 and 27, 2016: Community open houses
- February 6, 2017: Initial Study for EIR published
- February 23, 2017: EIR Scoping Meeting
- July 24, 2017: Draft EIR (DEIR) published
- August 24, 2017: Public hearing on DEIR
- Fall 2017: Prepare responses to comments
- Fall/Winter 2017: Publish and certify final DEIR
- **Winter 2017: Begin phased implementation (bird-nesting season from March-August)**

*Dates are subject to change.*
Goals for the Management of the Reserve

The University has four goals for the management of the Reserve and its proposed plan:

1. Protect the safety of Reserve users; UCSF students, faculty, staff and patients; neighbors and adjoining campus and residential properties

2. Improve and enhance the health and stability of the ecosystem

3. Enhance the visual design and aesthetic experience

4. Maintain and ensure public access to the Reserve
Management Plan Recommendations

Phase 1 (initial 5 years)

- **Remove** hazardous trees
- **Treat** four acres in Forest Type 1. Plant blue gum and other eucalyptus species.
- **Enhance** restoration and stewardship of native plants
- **Maintain** defensible space
- **Maintain** public access
Management Plan Recommendations

Phase 2 (years 6-10)

- **Remove dead and dying trees** in Forest Types 1, 3 and 4 to desired stand densities.

- **Treat** 10 acres of Forest Type 1. Plant a mix of eucalyptus and native species.

- **Treat** two acres of Forest Types 2 and 3, and 4 acres of Forest Type 4. Plant a mix of eucalyptus and native species.
Management Plan Recommendations

Phase 3 (years 11-20)

- **Monitor and assess** success of treatments and adjust accordingly.

- **Remove dead and dying trees** in any remaining untreated acres in Forest Types 1, 3 and 4.

- **Plant** a mix of eucalyptus and native species in any remaining acres of Forest Types 2, 3, and 4.
Topics Addressed in Detail in the EIR

- Aesthetics
- Air Quality
- Biological Resources
- Cultural and Tribal Cultural Resources
- Forestry Resources
- Geology and Soils
- Greenhouse Gas Emissions and Carbon Sequestration
- Hazards and Hazardous Materials
- Hydrology and Water Quality
- Utilities and Services Systems (water supply addressed with Hydrology and Water Quality)
- Noise
- Recreation
- Transportation and Traffic
- Public Services (emergency access addressed with Transportation and Traffic)
- Wind
- Alternatives
Aesthetics

- **Methods**
  - Views out of the Reserve
  - Views to the Reserve
  - Visual Simulations

- **Findings**
  - Significant unavoidable impact: seed tree and group selection areas and landing areas
  - Less than significant impact: view to Reserve and out of the Reserve

Current conditions

One year after seed tree treatment
Biological Resources

- **Methods**
  - Review of previous surveys
  - Literature review and field surveys

- **Findings**
  - Less than significant with mitigation: special status plants, bats, Monarch butterfly, nesting birds, woodrat – preconstruction surveys, avoidance
  - Less than significant with mitigation: invasive weeds and control
Geology, Soils and Hydrology

- **Methods**
  - Data review – landslides, soil types
  - Hydrology modeling for stormwater flow and sediment yield changes

- **Findings**
  - Less than significant with mitigation: best management practices for erosion control and water quality protection
  - Erosion control and slope stabilization short-term and long-term – water bars, erosion control structures, logs, trees, stumps, slash, mats and natural materials
Cultural Resources

- **Methods**
  - Literature reviews
  - Technical analysis by landscape historian Denise Bradley

- **Findings**
  - Less than significant impact to cultural landscape (Sutro and eucalyptus) – stays predominantly eucalyptus forest
  - Less than significant impact to prehistoric and historic resources with measures from LRDP

Aerial view of Mount Sutro in 1935
Carbon Sequestration: Greenhouse Gas Analysis

Methods

• CUFRTree Carbon Calculator – est. standing carbon in the Reserve and how it would change over 20 years
  – Assumed steady, but likely currently decreasing due to tree death
  – Based on tree inventory and plan actions

Findings

• Less than significant impact for carbon sequestration
  – Forest grows 2.35% in carbon sequestration annually
  – Removed trees balanced by new growth by Year 5 (2022)
  – Long-term positive impact – 13,655 MTCO$_2$e increase in carbon storage by 2037
Hazards: Fire

▪ Methods
  • Modeling of existing fire hazards and future with plan with FlamMap

▪ Findings
  • Less than significant for fire potential – generally reduced
    – Phase I: fire could burn 5% less area, but plantings can act like ladders and increase vulnerability in short term. Defensible space work increases firefighting ability and limits spread
    – Phase II: rates of spread could increase from 5.03 to 5.08 acres, areas subject to torching fires decrease by 42 percent
  • Less than significant with mitigation for fire during maintenance activities – requires Fire Prevention Plan
Hazards: Fire

Fire spread under current conditions  
Rate of fires spread after Phase I
Wind

- **Methods**
  - Existing data and factors affecting wind throw
    - Factors: wind speeds, topography, soils, forest tree composition, tree health, and tree density

- **Findings**
  - Less than significant with mitigation: short-term increased risk from tree removal; mitigation to monitor and remove hazard trees
  - Less than significant: long-term risk – tree removal and planting improve health of other trees, and trees become more wind-resistant through growth and setting of seedlings
  - Less than significant impact to neighborhoods – topography generally plays a bigger role in protection of neighborhoods from wind. Depth of forest would still provide similar protection even with thinned trees
Alternatives

- **Significant Unavoidable Impacts**
  - Visual impacts from seed tree and group selection areas and landing areas

- **Alternatives Considered but Rejected**
  - No planting
  - Only remove dead trees
  - Increased intensity of work
  - Decreased intensity of work
  - No hauling
  - Herbicide use
  - Increase management space around trails
Alternatives

- **Alternative 1: No Project Alternative**
- **Alternative 2: Modified Forest Treatment**
  - Limit size of group selection areas to 0.25 acres or less
  - Set back seed tree and group selection areas at least 30 feet from trails and feather edges (reduce visual impacts)
- **Alternative 3: Increase Native Tree Planting**
  - Native and eucalyptus seedlings in all phases
  - 25 percent of group selection areas seeded with natives in Phase I and 50 percent in Phase II and III (separate areas)
- **Alternative 4: Hybrid of 2 and 3 – Environmentally Superior Alternative**
  - Avoided some significant unavoidable visual impacts by moving cleared areas away from trails and visible areas
  - Reduced fire hazards as native plants less flammable
Follow-up on Topics Previously Discussed

- Rutter Center Parking
- Contracting Out
Follow-up on Topics Previously Discussed

- Rutter Center Parking
- Contracting Out
Follow-up Discussion: Contracting Out

- Contracting out by UC entities is governed by UC policy and guidelines and by labor agreements with bargaining units

- UC policy on contracting out has been in the news
  - UCSF decision to contract out a portion of its IT services
  - California State Auditor’s report on UC
UCSF Decision to Contract Out Some IT Services

- Decision to review how these services are provided was sparked by sharply rising IT costs, as well as continued demand for increasingly sophisticated systems to support research and clinical enterprises. Example: IT costs for only UCSF’s clinical operations tripled from $44 million in 2011 to $127 million in 2016.

- Decision was the result of a two-year analysis and engagement with, and input from, UCSF leadership, UC Office of the President, UCSF governance teams (including Academic Senate) and UC Regents Health Services Committee.

- Contracting out specific IT operations and systems maintenance services projected to save $30 million over five years, and we are on track to attain those savings.

- UCSF retains 80 percent of its IT work in-house and continues to grow IT jobs, especially in those areas that support research and clinical care.

- 49 career UCSF employees were impacted, 12 contract employees, 30 outside vendor contractors.

- Of the 49 employees
  - 17 retired
  - 10 hired into other UCSF jobs
  - 6 temporarily reassigned at UCSF
  - 1 resigned
  - 15 separated

- Of the 12 contract employees
  - 3 resigned
  - 1 hired to a UCSF job
  - 8 appointments ended by 2/28

- UCSF will not use H-1B visa or L-1 visa holders to replace UCSF employees or contract workers, nor will HCL America in providing services to UCSF.
“UCSF regrets the decision to ask some of our IT workers to train HCL America employees. It was a mistake, and counter to UCSF’s culture of mutual respect. The intent was efficiency; however, the impact on these individuals was not carefully considered. The university intends for this to never happen again.

“Academic medical centers like UCSF face challenging times and daunting financial hurdles. At our core, we are passionately dedicated to pursuing scientific discovery, teaching the next generation of clinicians and researchers, and providing the highest quality, most compassionate care to all patients, including the most vulnerable.

“All of our decisions, including difficult financial decisions, must serve our mission. They also must respect our employees.”

- Sam Hawgood, MBBS, Chancellor, University of California, San Francisco
California State Audit of UC Contracting

Issues related to UCSF

- Audit stated that UCSF did not provide formal, written notification to the UC Office of the President (UCOP), per UC guidelines
  - UCSF and UCOP fully believed that guidelines were followed by providing in-person, PowerPoint presentations to UCOP, as well as to the UC Regents Health Services Committee
  - Audit said that UCSF otherwise followed UC guidelines and that no personnel policies were violated.

- Audit stated that four UCSF contracts may have resulted in the avoidance of hiring new university employees.
  - At the time these contracts were entered, UCSF was fully compliant with UC policies, procedures and guidelines, as well as UC collective bargaining agreements.
  - No existing employees were displaced.

- Audit found that contract service workers generally earn lower wages and no benefits compared to UC employees.
  - UCSF is fully compliant with UC’s Fair Wage/Fair Work Program (implemented in Oct. 2015).

- Audit found a few instances in which UCSF contracts were not 100% compliant with policy.
  - UCSF is focused on continuous improvement and has acknowledged the audit’s findings in this area. UCSF is working to address the issues with systems, projects and training programs to ensure 100% compliance.
Campus Updates

• Mission Bay
• Parnassus
• Mount Zion
• Dogpatch
• Workforce Development
• Zuckerberg San Francisco General Hospital
Block 33: Administrative Offices and Ophthalmology Department/Clinics

Schedule

• Foundation work in process
• Off-hauling dirt through October
• Tower crane erection and certification in October
• Structural concrete work in fall/winter

Winter 2019: Anticipated Completion/Move-In
Precision Cancer Medicine Building

**Construction Progress**
- Tower crane installed
- Foundation partially poured
- Linear Accelerator (LINAC) mat slabs poured

**Upcoming**
- Power installation
- Complete foundation pouring
- Exterior skin removal for tie-in to Gateway Medical Building

**Spring 2019:** Anticipated opening for patients
Utilities Project

Project Timeline: May 2017 to May 2018

- Late Summer/Fall 2017: Utilities installation at Campus Way south of Block 23A
- Fall 2017: Utilities installation at Campus Way south of the Koret Quad
- Fall/Winter 2017: Utilities installation at 4th Street along Koret Quad
- Winter/Spring 2018: Civil utilities at Gene Friend Way and Block 23

Impacts:

Shuttle stops on Fourth Street will be temporarily relocated, and portions of the sidewalks closed

Affected landscaping will be restored after the project is complete
Campus Updates

• Mission Bay
• **Parnassus**
• Mount Zion
• Dogpatch
• Workforce Development
• Zuckerberg San Francisco General Hospital
Clinical Sciences Building

Project

Renovation and seismic retrofit of the building, which has administrative and clinical offices.

Activities

- New general contractor: Plant Construction
  - UCSF’s good neighbor policy discussed at pre-bid meeting
  - Background work underway in preparation for construction
- Anticipated construction re-start in fall 2017
- Anticipated final project completion mid-2019
Saunders Court

Activities

- Site will continue to be a staging/storage area for contractors
- Installed new construction fencing with lighting and full screening around court and adjacent to Clinical Sciences Building
- Pathways will be restored and repaired in all temporary paving areas around the courtyard

**Impact:** Temporary closures of walkways with rerouting of pedestrians in work area. Area between the Medical Sciences Building and the School of Nursing will remain accessible
Other Parnassus Projects

Medical Center Way

Road repairs and restriping of Medical Center Way between the Environmental Health and Safety (EH&S) building and Tank Road (access road to the water tank in the Mount Sutro Open Space Reserve)

Childcare Center Improvements

- Replaced childcare play equipment during facility closure, August 28 to September 1.
- Replaced water pipes at Lucia Center

ACC Curb Ramp

Upgrade the curb ramps at ACC drop off zone to meet current code.
Campus Updates

• Mission Bay
• Parnassus
• Mount Zion
• Dogpatch
• Workforce Development
• Zuckerberg San Francisco General Hospital
Physical Therapy Clinic

Project

The UCSF Department of Physical Therapy and Rehabilitation Science opened a new faculty practice at Mount Zion. Many of the department's clinical specialists in neurorehabilitation, vestibular challenges, balance disorders, and women's health are at Mount Zion.

Impacts

- Daily average of 14 staff and 110 patients
- New white zone for patient pick-up/drop-off

Hours of Operation:
Monday through Thursday: 7 am to 7 pm
Friday: 7 am to 5:30 pm
Saturday: 8 am to 4:30 pm
Campus Updates

- Mission Bay
- Parnassus
- Mount Zion
- Dogpatch
- Zuckerberg San Francisco General Hospital
- Workforce Development
Pedestrian safety measures in place with flaggers stationed at the site.

**600 Minnesota**
- A trench for a temporary power line is being dug from the southwest corner of the site (Indiana Street side) toward 654 Minnesota. This work is expected to take place in mid-September and should take about a week to complete.

**566/590 Minnesota**
- Drilling for displacement columns, part of the building foundation, began the week of August 28. Once drilled, the columns will be filled with concrete.
- Once the columns have been completed around early October, we will begin to install underground utilities needed to support the building.

Saturday work scheduled to start mid-September for approximately two months. Work hours on Saturday are 8 am to 5:30 pm with any noisy work starting at 9 am and ending at 4 pm.

**Project Schedule**
- September 7: Design review with neighborhood design committee
- Winter 2019: Complete construction
- Summer 2020: Occupancy
UCSF Mentor Event
Sponsored by MoMagic and Human Rights Commission

Inspiration, guidance and motivation from Don Woodson, Director
Center for Science, Education & Outreach
UCSF Office of Diversity and Outreach

Attended by 115 youth from the Western Addition and Bayview-Hunters Point
Dogpatch Cushioning Projects Update: Esprit Park

Design concepts
• Approved off-leash play area for supervised dogs
• Natural play for children
• Seating and permeable and semi-permeable paving
• Durable parcour equipment
Dogpatch Cushioning Projects Update: Esprit Park

UCSF Contribution: $5 million

- Project Sponsor: Dogpatch Northwest Potrero Green Benefit District (GBD)
- Fiscal Sponsor: (plus additional funding) Recreation and Park Department (RPD). SF Planning contributed preliminary design funds.

Project Update

Esprit Park renovation community meeting scheduled for September 14, 6:00 to 7:30 p.m. at Abaca’s Clubhouse Room, 2660 3rd Street. The meeting agenda includes:

- Overview of the SF Planning Department-led design process
- Transition from design process to RPD and GBD-led project delivery, and share timeline for project delivery
- Share plans for community engagement
Dogpatch Cushioning Projects Update: The Hub

Friends of Dogpatch Hub Project Team and Board Members:

- Katherine Doumani
- Heidi Dunkelgod
- Bruce Huie
- J.R. Eppler
- Mark Dwight
- John Ramsbacher
Dogpatch Cushioning Projects Update: The Hub

UCSF Contribution: $4.2 million

- Project Sponsor: Friends of the Dogpatch Hub Project
- Fiscal Sponsor: PREfund, a community-based nonprofit
- Additional Funding: Supervisor Malia Cohen has secured $200,000 to stabilize the building (security and weatherization). Sponsor is also seeking funds from various sources, including Pier 70.

Project Update

- Sponsor is working with the CCSF Office of Economic and Workforce Development (OEWD) and the Department of Real Estate
- Sponsor is preparing a development pro forma and pursing financing from the Northern California Community Loan Fund
- In the next six months, sponsor will initiate community outreach to engage neighbors on project
  - Planning to work with prospective lender and OEWD on Neighborhood Asset Activation Survey
22nd Street Connector Stairs Project:

- Connects Dogpatch to existing recreation space
- Completes Green Connection from Central Waterfront to Noe Valley
Dogpatch Cushioning Projects Update: 22nd Street Stairs

UCSF Contribution: $500,000

- Project Sponsor: Friends of Potrero Recreation Center
- Fiscal Sponsor: San Francisco Parks Alliance
- Additional Funding: Mayor’s Office of Housing and Community Development

Project Update

- Stakeholders met to discuss and confirm fiscal sponsor and next steps
- Project sponsor has selected a landscape design firm, and stakeholders are reviewing proposal
- Project sponsor is working with Public Works to schedule a survey of the site in order to finalize the anticipated project budget
Dogpatch Cushioning Projects Update: Caltrain Gateway

22nd Street Caltrain Station Entrance - David Fletcher Concept
Dogpatch Cushioning Projects Update: Caltrain Gateway

UCSF Contribution: $250,000

- Project Sponsor: Dogpatch Northwest Potrero Green Benefit District
- Fiscal Sponsor: Dogpatch Northwest Potrero Green Benefit District

Project Update

- Stakeholders met with Caltrain officials to discuss project and seek permission to make improvements to the site
- Project sponsor plans to work with David Fletcher to update the design concept
- Once Caltrain grants permission to improve the site and design is updated, project sponsor plans to hold a community meeting to get feedback on the design
Dogpatch Cushioning Projects Update: Traffic Light

UCSF Contribution: $600,000

UCSF working with SFMTA and San Francisco Public Works to install a traffic light at 18th and Minnesota streets

Project Update

- UCSF is working with an SFMTA signal engineer on determining the scope of the project
- Next step is to work with SFMTA on project schedule
Campus Updates

• Mission Bay
• Parnassus
• Mount Zion
• Dogpatch
• Zuckerberg San Francisco General Hospital
• Workforce Development
Community meeting scheduled on September 20 with updates from SMFTA, UCSF, San Francisco Public Works, ZSFG
Campus Updates

- Mission Bay
- Parnassus
- Mount Zion
- Dogpatch
- Zuckerberg San Francisco General Hospital
- Workforce Development
EXCEL Cycle 12

- 15 participants graduated on June 1
- 12 graduates are currently employed
  - One f/t with Arriba Junto
  - Three f/t positions with UCS
  - Eight are in f/t temporary positions with UCSF

EXCEL Cycle 12 Graduation
EXCEL

EXCEL Cycle 13

- 18 participants will begin internships in October 2017

- New host departments include:
  - Pediatric Brain Center
  - Lung and Heart Transplant
  - Telehealth Resource Center
  - Department of Anesthesia
Community Construction Outreach Program

- CityBuild brought on board in June 2017 to assist with fulfilling worker requests of qualified San Francisco residents for UCSF’s construction projects.

- Currently three projects underway:
  - Block 33
    - Certified payroll not yet submitted
  - Minnesota Street Housing
    - June 1, 2017 to August 25, 2017: 30% local hire
  - Precision Cancer Medicine Building
Public Comment

Items on the agenda – 3 minutes per speaker
Next Steps