

In accordance with UCSF's commitment to communicate on the progress of implementing the LRDP, the following is an update on the 10-Year Capital Financial Plan, which proposes allocation of capital resources for a number of projects that implement the LRDP. The Capital Financial Plan (CFP) is:

- Reviewed and accepted annually by the Board of Regents.
- Includes projects anticipated for approval between July 1, 2018 and June 30, 2028; however, the focus is on the current year (2018-19) and the next five fiscal years (2019-20 to 2023-24).
- Includes projects with a budget greater than \$750,000. Those budgeted for more than \$10 million are listed by name.
- Describes projects that have a reasonable expectation for funding or can be budgeted during the 10-year period. This, however, does not reflect UCSF's entire capital need for addressing renewal and infrastructure improvements at the Parnassus Heights campus site, infrastructure improvements at Mission Bay, facility investment needs, and seismic improvements.
- Includes both Campus and UCSF Health projects.

UCSF's primary capital priorities and drivers for the 2018-28 Capital Financial Plan reflect and implement the goals of the LRDP, including the proposal to reduce the Parnassus Heights space ceiling coverage over time. Projects included in the CFP:

- Provide for planned expansion and development in education, research, and clinical programs.
- Allow for compliance with UC seismic regulations and policies through renovations, replacement and demolition of seismically compromised facilities. UCSF is making significant investments in renovating older buildings at Parnassus Heights and constructing a research building at the city-owned Zuckerberg San Francisco General hospital campus to vacate seismically challenged buildings there.
- Acknowledge increased constraints on operating budgets, as well as stewardship and sustainability demands. UCSF must invest in its existing facilities, to address deferred maintenance and renewal needs, and optimize the use and operational efficiency of existing space. Demolition or repurposing of obsolete buildings provides opportunities to ensure UCSF's resources are allocated efficiently.

The projects included in the CFP still will undergo individual project approval, when they are ready to be advanced. (List of projects provided on next page¹.) Since the CAG received its last update on the CFP in 2017, some projects have been approved and, therefore, no longer appear on the 2018-2028 update (such as the Mission Bay Childcare Relocation and the Clinical Sciences Building Seismic Retrofit and Renovation projects). Additionally some projects that were identified in last year's update, were not included in the final 2017-27 CFP or this year's 2018-28 CFP; these include the Parnassus HSIR Modernization and Decant projects. The ongoing Comprehensive Parnassus Heights Plan will provide a framework for future capital improvement projects at Parnassus Heights and inform future updates of the CFP.

¹ The list of projects and their budgets may be modified and refined before they are finalized and submitted to the UC Regents for acceptance.

10-Year Capital Financial Plan (2018-2028)

Capital Budget = \$2,468 Million [Includes major capital projects >\$750K]

• Accommodate UCSF's Projected Growth	\$73M
○ <i>Parnassus Centralized Core Research Labs (new)</i>	\$41M
○ <i>Research Support Facility (new)</i>	\$20M
○ Minnesota Street Graduate Student and Trainee Housing (budget increase)	\$12M
• Ensure UCSF's Facilities are Seismically Safe	\$406M
○ UC Hall Stabilize, Close and Secure Project	\$15M
○ <i>Post Street Faculty Housing Seismic Retrofit (new)</i>	\$15M
○ ZSFG Wet Laboratory Tenant Improvements and Relocations	\$20M
○ <i>2 North Point Structural and Tenant Improvements (new)</i>	\$26M
○ Parnassus Health Sciences Instruction and Research Seismic Improvements	\$47M
○ UCSF Research Facility and Roadway at Zuckerberg San Francisco General	\$283M
• Promote Environmental Sustainability and Minimize Costs	\$1,989M
○ Police Consolidation at 654 Minnesota Street	\$12M
○ Parnassus Health Sciences Instruction and Research Life Safety Improvements	\$13M
○ Millberry Union / Ambulatory Care Center Garage Spall Repair	\$19M
○ Parnassus Library Renewal	\$25M
○ Mount Zion Cancer Research Building Renewal	\$27M
○ Parnassus Dentistry Building Renewal	\$31M
○ Campus Capital Projects \$750K to \$10M – Renovation ^{2 3}	\$169M
○ UCSF Health Capital Projects \$750K to \$10M - Renovation	\$374M
○ Campus, Medical Center & Auxiliary Projects \$750K to \$10M – Infrastructure ^{3 4}	\$412M
○ Other Medical Center Capital Projects 2018-2028 ³	\$907M

The Capital Financial Plan includes a number of projects that are not identified individually but are instead aggregated into one line item; these include projects with budgets between \$750,000 and \$10 million each, or are planned for later years of the CFP and are therefore not fully defined. Some of these projects include:

- Surge Building Demolition ²
- Woods Building Demolition ²
- Parnassus Streetscape Phase 1.2 and 1.3 ⁴

The Capital Financial Plan also includes capital priorities for which funding is not identified, such as: renewal and infrastructure projects at Parnassus Heights, infrastructure improvements at Mission Bay, Facilities Investment Needs (FIN), seismic improvements, auxiliary projects (housing and non-housing), and UCSF Health radiation oncology, ambulatory surgery, and outpatient facilities and new hospital at Parnassus.

² Includes Parnassus Heights space-ceiling related projects

³ Multiple Projects over 10 years

⁴ Includes Parnassus Streetscape Phases 1.2 and 1.3 projects to respond to the City and Community Context