UCSF Community Advisory Group

June 4, 2012
CAG History

• Formed in 1992 to advise on community involvement in Long Range Development Plan

• CAG roster should:
  – contain independent voices and perspectives
  – represent the diversity of San Francisco
  – embody varied points of view, including critics
  – bring a background of particular constituency to the table, while keeping in mind a city-wide perspective.
CAG History (continued)

- After 40+ meetings and adoption of 1996 LRDP, mission revised:
  - to ensure implementation of 1996 LRDP Goals and Objectives, serving as a community advisory body and sounding board for UCSF administration on LRDP-related issues, based on a city-wide perspective
  - to assist UCSF in strengthening communication links with the public on broader issues of community concern.

- **CAG Action Teams formed**—sub-committees that focus on campus sites (Parnassus, Mission Bay, Mount Zion,) or key projects (Housing, Hospital Replacement)
Agenda Overview

• Welcome and Introductions
• Agenda Overview
• Public Comment (5 mins per speaker; if over 15 mins, can continue at end of agenda)
• CAG Questions and Concerns (if over 10 mins, can continue at end of agenda)
• LRDP Update
• UCSF Medical Center at Mission Bay
  – Update on Fourth Street Public Plaza
  – Construction Hiring
• Campus site reports
### LRDP Schedule

#### 2011
- Jan: Community Workshops
- Feb: Joint Oversight/CAG Delegation meetings

#### 2012
- Jan: Initial Study
- Feb: Prepare Draft EIR
- Mar: EIR Scoping Meeting
- Apr: Public Comment

#### 2013
- Jan: Prepare Draft LRDP
- Feb: Develop Preferred Plan and Prepare Draft LRDP
- Mar: Public Comment

#### 2014
- Jan: Prepare Final EIR
- Feb: Regents Approval
- Mar: Regents EIR Certification

---

**LRDP Oversight Committee (Monthly Meetings Throughout)**

**Community Advisory Group (meetings throughout)**

**Public Comment**
- Public Hearing
- Public Comment

---

**LRDP OVERSIGHT COMMITTEE (Monthly Meetings Throughout)**

**Analyze Physical Options for Meeting Space Needs**

**Prepare Draft LRDP**
- Publish Draft LRDP

**Prepare Draft EIR**
- Publish Draft EIR

**Prepare Final LRDP**
- Publish Final LRDP

**Prepare Final EIR**
- Publish Final EIR

---

**Joint Oversight/CAG Delegation meetings**

**Community Workshops**

Summary of Major Site Themes

General Principles That Have Emerged:

1. Increase the efficiency of existing space through better space management, repurpose vacant and underutilized space and renovate outdated space

2. Address seismically poor and very poor buildings

3. Strategically move leased space back to campus sites to strengthen programs and reduce the number of UCSF locations

4. Plan for space to accommodate programmatic growth

5. Locate clinical faculty and research in proximity to clinical activities to the extent possible

6. Plan for improvements to campus life (open space, fitness and recreation, child care, gathering spaces)
Major Themes – Parnassus Heights

• Remain the primary home for the Schools, including classroom instruction and student life
• Affirm Instruction Subcommittee recommendations to improve and expand instruction space in existing buildings
• Seismically “Poor” buildings must be addressed
  – UC Hall, Clinical Sciences, 374 and 735 Parnassus
• Strategically renovate existing space to support research, clinical and teaching recommendations and cross-school initiatives
• Moffitt Replacement on LPPI site by 2030
• Additional outpatient space needs (estimated up to 54,000 gsf by 2030) and off-hours utilization in existing buildings
• Improvements to campus life desired: fitness services, wellness center, child care, student lounge, faculty lounge/dining area, open space and outdoor seating

Question: How to accomplish in the context of the space ceiling?
Major Themes – Mount Zion

- Outpatient growth expected with the development of ambulatory care functions (beyond 2015)
  - An estimated 75,500 gsf is anticipated by 2030
- Additional parking may be needed to accommodate outpatient and other programmatic growth
- Seismically “Poor” Hellman building planned for demolition
- Affirm Instruction Subcommittee recommendations to improve and expand instruction space in existing buildings
Major Themes – Mission Bay

- Likely location for majority of future research growth
- Potential future programmatic needs could include:
  - Pediatric and obstetrics research space
  - Therapeutic sciences and transforming technologies
  - Radiology imaging laboratories
  - Expansion of QB3 incubator space
- Affirm Instruction Subcommittee recommendations to improve and expand instruction space
- Improvements to campus life desired: family-friendly outdoor environment, child care, open space and outdoor seating
Major Themes – Laurel Heights, Mission Center and SFGH

**Laurel Heights**
- Near-term actions to reevaluate the optimal occupancy of the building

**Mission Center**
- Potential location for consolidation of administrative services
  - A 150,000 gsf building could be constructed on the parking lot

**SFGH**
- Seismically “Poor” and “Very Poor” buildings must be addressed
  - New research building on “B/C Lot” (along 23rd Street) being explored
  - Potentially adding additional floors to existing parking garage
Year 2030 Space Needs to be Addressed in the LRDP

- **Instruction Space** (134,000 gsf)

- **Clinical Space**
  - Inpatient Space (331,300 gsf)
  - Outpatient Space (129,500 gsf)
  - Inpatient and outpatient figures include related administrative space
  - Academic offices (dependent on CSB reuse strategy)

- **Research Space**
  - Research growth between 2022 and 2030 (723,800 gsf)
  - Includes academic offices and related administrative space

- **Campus Administrative Space**
  - Existing campus administrative space thought to be sufficient, assuming more efficient utilization
Year 2030 Space Needs to be Addressed in the LRDP

- **Campus Life Space**
  - Child Care (18,000 gsf)
  - Retail (12,200 gsf)
  - Housing (TBD)

- **Logistics Space**
  - Facilities and Materiel Management (97,500 gsf, to maintain current 5% logistics space factor)

- **Space for Potential Lease Consolidation** (TBD)
## LRDP Assumptions for Accommodating Space Needs

<table>
<thead>
<tr>
<th>Space Need</th>
<th>Parnassus</th>
<th>Mount Zion</th>
<th>Mission Bay</th>
</tr>
</thead>
<tbody>
<tr>
<td><strong>Instruction</strong></td>
<td>Existing Facilities</td>
<td>Existing Facilities</td>
<td>25A*, New Facilities</td>
</tr>
<tr>
<td><strong>Clinical</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Inpatient</td>
<td>New Pavilion</td>
<td>--</td>
<td><em>Phase 1 Hospital</em></td>
</tr>
<tr>
<td>Outpatient</td>
<td>Existing Facilities</td>
<td>Existing and/or New</td>
<td><em>Phase 1 Outpatient</em></td>
</tr>
<tr>
<td>Academic Offices</td>
<td>CSB &amp; UCH Reuse</td>
<td>Existing Facilities</td>
<td>25A*</td>
</tr>
<tr>
<td><strong>Research</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Through 2021</td>
<td>Existing Facilities</td>
<td>Existing Facilities</td>
<td>Existing Facilities</td>
</tr>
<tr>
<td>2022-2030</td>
<td>--</td>
<td>New Facilities</td>
<td>New Facilities</td>
</tr>
<tr>
<td><strong>Campus Life</strong></td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Child Care</td>
<td>--</td>
<td>--</td>
<td>New Facilities</td>
</tr>
<tr>
<td>Retail</td>
<td>Existing Facilities</td>
<td>Existing Facilities</td>
<td>25A*, New Facilities</td>
</tr>
<tr>
<td>Housing</td>
<td>Existing and/or New</td>
<td>--</td>
<td>New Facilities</td>
</tr>
<tr>
<td><strong>Lease Consol.</strong></td>
<td>TBD</td>
<td>TBD</td>
<td>25A*, TBD</td>
</tr>
</tbody>
</table>

* Items in italics represent activities undertaken during the current LRDP (through 2014)